



# PSYCHIATRIST ADMINISTRATOR

*NewsJournal of the  
American Association of Psychiatric Administrators*

Volume 3

Issue 2

## **From the Editor**

### **Transforming Mental Health Care in America:**

#### *Recommendations of the New Freedom Commission on Mental Health*

**Sy Atezaz Saeed, M.D. .... 31**

## **President's Column**

**Thomas W. Hester, M.D. .... 33**

## **Maximizing the Benefits of Peer Review**

**Malini Patel, M.D., Daniel W. Hardy, M.D., J.D.,**

**Pankaj H. Patel, M.D. M.Sc., Carol Black, M.D.,**

**Randy Thompson, M.D., Dan Giffort, Ph.D., Thomas O'Brien, J.D. .... 34**

## **Commentary on Patel, et al.**

**Alan D. Schmetzer, M.D., John J. Wernert, III, M.D., M.H.A. .... 36**

## **Negotiation in Mental Health Systems**

**Daniel J. Reid, D.P.P., M.B.A. and William H. Reid, M.D., M.P.H. .... 38**

## **Ethics Column**

**H. Steven Moffic, M.D. .... 47**

## **The New Streamlined APA Administrative Certification Exam**

**Stuart B. Silver, M.D. .... 49**

## **The Devil's Handbook for Administrators**

**Daniel W. Hardy, M.D., J.D. .... 51**

**Instructions for Authors ..... 52**

### **Editor:**

Sy Atezaz Saeed, M.D.

### **Associate Editor:**

Arthur Lazarus, M.D.

### **Editorial Board:**

Carl C. Bell, M.D.

Gordon H. Clark, Jr., M.D.

Mary Jane England, M.D.

Gloria Faretra, M.D.

David Fassler, M.D.

Christopher G. Fichtner, M.D.

Beatrice Kovaszny, M.D.

Daniel Luchins, M.D.

H. Steven Moffic, M.D.

Paula G. Panzer, M.D.

William H. Reid, M.D.

Pedro Ruiz, M.D.

Paul Rodenhauser, M.D.

Steven S. Sharfstein, M.D.

Wesley Sowers, M.D.

John A. Talbott, M.D.